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Rationalistic approaches to IS modeling: analogy and reference models

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- 1.2 Examples for analogical thinking in IS**

2 Analogy

3 Analogical thinking

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1 Motivation 1

1.1 Analogical thinking, a cognitive strategy 1

Cognitive dilemma 1

(Neolithic) Humans need(ed) information (knowledge) to quickly master new situations,
but humans cannot know every object of cognition.
They have too compare them with well-known situations.
=> the cognitive necessity of comparisons:
analogical thinking / reasoning

Purpose of analogical thinking:
Quick extension of the knowledge about some new situation
based upon a comparison, upon analogy,
no logical conclusion, but a heuristic strategy.

Procedure:

1. Situation

A new and a well-known object of cognition (requires memory!) coincide in some features.

2. Assumed consequence (analogical knowledge transfer)

Assumption of analogy:

They coincide in all their “important” features,
at least one more feature.

Assumption of a strong analogy starting from a weak one,
assumption of an extensibility of an existing analogy.

(In German: Analogieschluss = Schluss auf stärkere Analogie)

The correctness of assumptions of analogy cannot be proved.

1.1 Analogical thinking, a cognitive strategy 2

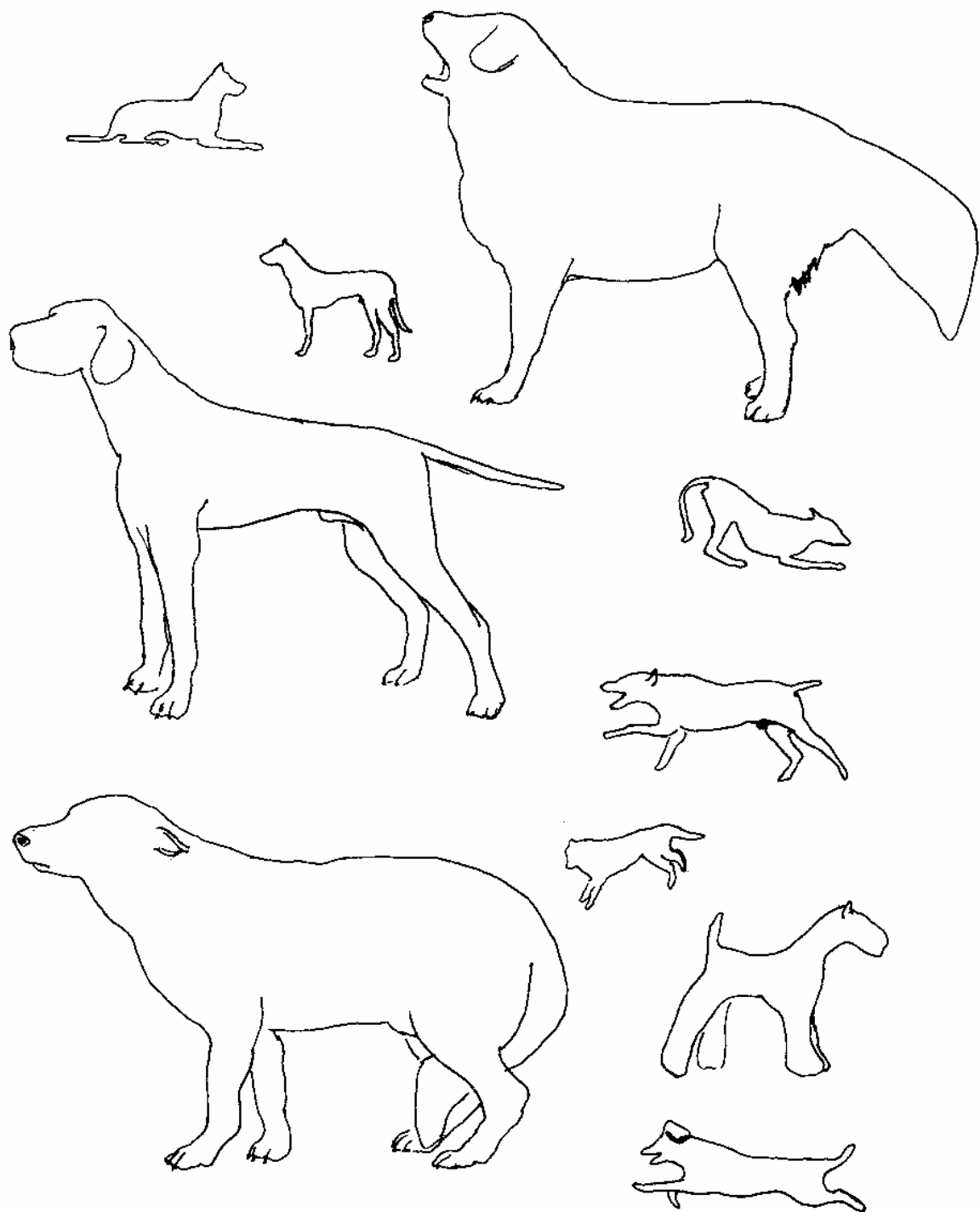


Abb. 13: Beispiel für Gestaltwahrnehmung des Menschen. Jede dieser Figuren erkennen wir als „Hund“, obwohl es sich nur um grobe Umrißzeichnungen handelt. Wir abstrahieren die für Hunde essentiellen Merkmale, die „Hundegestalt“, und erkennen diese auch in vereinfachenden Abbildungen, sofern nur die betreffenden Merkmale herausragen.

Assignment of individuals to a type using key features (Wuketits, Entdeckung des Verhaltens, 1995, 71)

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1.2 Examples for analogical thinking in IS 1

- **Data Mining** techniques (statistical and non-statistical), knowledge discovery in databases: similarities of data objects are used for inductive type construction.
- Transfer of **reference models** to “analogical” application fields;
cf. purchase and sales depts. in a company
(vs. the second source of modeling: observation / interview)
- Taxonomy in OO class models (**generalization**)
- Almost all IS models are **type models**.
We don't model an individual customer, but a customer type.
We don't model individual sales processes, but a sales process type.
(Exception: model of an individual machine)
- The concept of analogy can be used for static and dynamic situations, e.g. data structures and process structures.
- **Pattern recognition**
- **Design patterns**
- etc.

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1.2 Examples 2 – Two sources for model design

Popper's World 1 (reality): empiristic method/approach

Organization, company, department

observation and interviews (W3)

of employees by a model designer

(contrary to natural sciences: only observation)

preliminary description in pre-formal models: natural language
abstraction

check whether terminology is mathematically well-defined

final type construction

formalization (degree of pre-formalization is different)

reduction to axioms

often used for peripheral areas of models

often used for individual parts of an organization

(nominalist point of view: enumeration of individual objects)

Popper's World 3 (models, concepts, ideas): rationalistic method

reference models

activation in a model designer's brain

analogy-based transfer

often used for central areas of models

often used for standard parts of an organization, e.g. accounting

(universalist point of view: search for general principles)

Final step: integration of individual and reference models.

All steps have to be taken in World 2.

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1.2 Examples 3 – Two sources for model design

external world ↓ World 1 objects of cognition	phenomenon, individual experience ↓ World 2 knowledge of an individual subject of cognition			model, theory ↓ World 3 common knowledge
	perception, cognitive processes (empiristic) ↓ reconstruct. of World 1 →	memory	learning rationalistic ↓ activations of World 3 ←	
	↓ creation, induction ↓ ← design, influence ← new ideas, knowledge → publication →			
Bi/trilateral semiotic sign				
materialized signifiant, vox	code of interpretation			signifié, conceptus W2 W3
object of cog.				
Model as complex bi/trilateral semiotic sign				
materialized model repre sentation	code of interpretation			model meaning W2 W3
object of cog.				

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1.2 Examples – Variables, type models 3

IS experts do not design models of single real objects, such as of individual customers, of the processing of individual orders, (that is up to the organization's employees) but general models, such as the common properties of all of the customers, of the processing of all of the orders. This fact is the basis for the rationalization potential of IS.

Models with variables: type / class models:

(intensional set definition, that is, no enumeration)

- data model of a set of analogous / equivalent real objects:
tuple of attributes (variables); entity type; OO-class
e.g. customers in general
- function model (algorithm) for a set of equivalent problems:
e.g. algorithm for the calculation of the greatest common divisor of two natural numbers (variables) in general
e.g. algorithm for the processing of orders in general

Models without variables: individual / instance models:

- data model of a single real object:
tuple of attribute values (constants); entity; OO-instance
e.g. one individual customer
- function model for a single problem:
e.g. for the calculation of the greatest common divisor of the two natural numbers 12 and 30 (constants)
e.g. for the processing of order no. 4711

2 Analogy – coincidence of feature values 1

Relation between two objects of cognition

(segments of reality, models; objects, data, processes):

Similarity, comparability, compatibility, associability, equivalence (in terms of mathematics; → equivalence relation)

– some equal / common features

(tertium comparationis: base of comparison)

– some different features

Example: debtor and creditor management in a company

common: flow of data, goods, money between business partners

different: flow direction (inward, outward),

incoming / outgoing orders,

status of goods (raw material, final product)

Distinction:

– **functional analogy**: two processes deliver the same result
irrespective of the way of constructing the result
(→ functional model)

Example: copying a text with a copying machine vs. by hand

– **structural analogy**: two objects of cognition coincide
in selected structural components

We restrict ourselves to the latter kind of analogy.

In biology, analogy has a special meaning (vs. homology):

two recent similar morphological forms

without phylogenetic relationship, without a common ancestor

Examples:

– fins of whales and fish

– wings of bats, birds and flying reptiles

2 Analogy – coincidence of feature values 2

**Formalization of the principle of analogy
in order to make models more transparent and better comparable**

Feature F (based on theory of gestalt):

– dimension D

– value V

(cf. attributes and attribute values in data modeling)

Example: Feature F (D color, V red)

Degree of analogy

**between two objects of cognition based on n features
calculated by using a weighted measure / function of proximity /
similarity:**

$$f(V_{11}, V_{12}, V_{21}, V_{22}, \dots, V_{n1}, V_{n2}) = \sum_{\substack{i=1..n \\ V_{i1}=V_{i2}}} W_i$$

Pick out the common features in the above set of n features.

**Two (or m) objects of cognition are defined as analogous iff they
have**

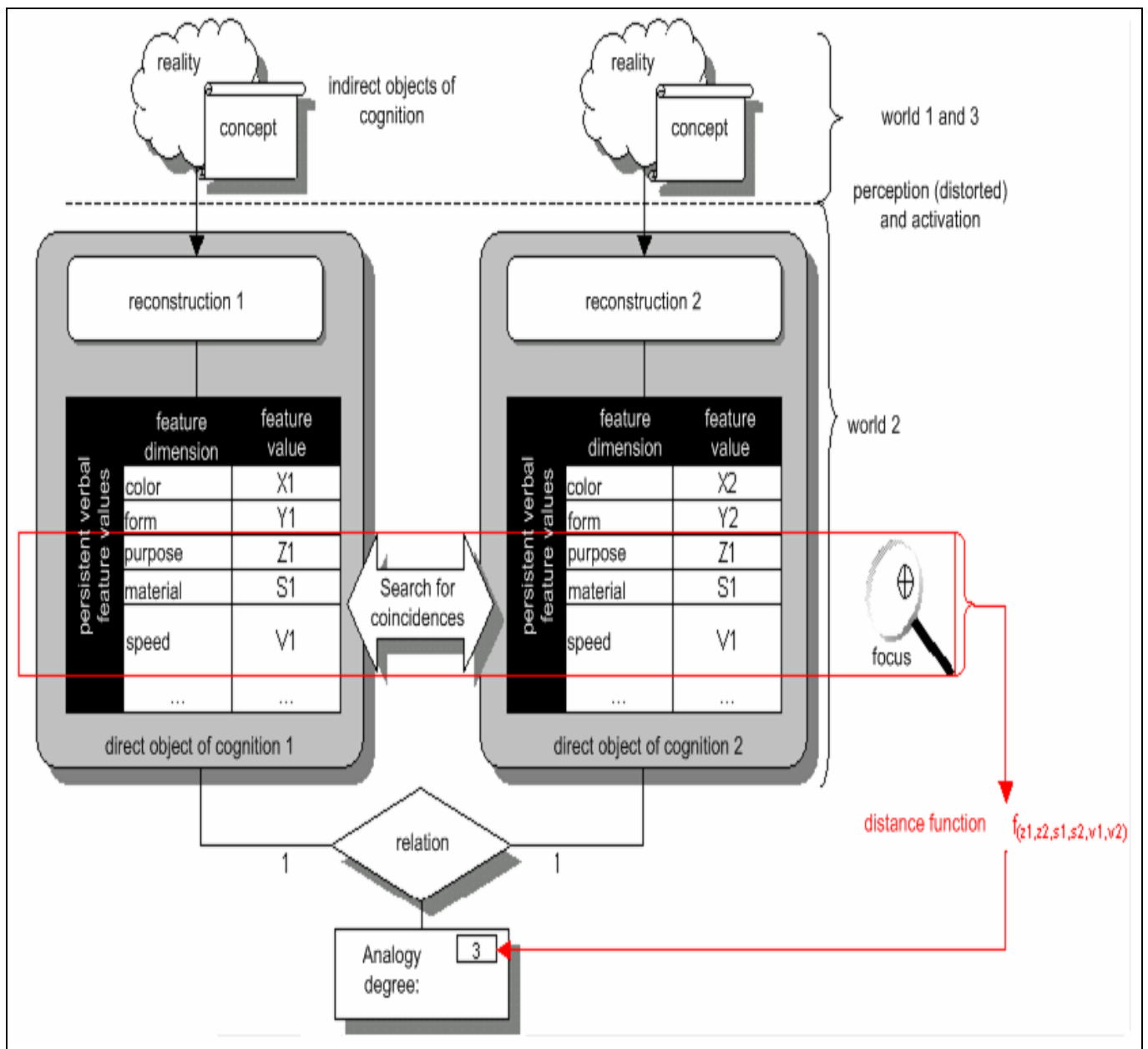
– equal essential (distinctive) features

(are considered as relevant for the comparison)

– different / equal accidental (non-distinctive) features

(don't play any role for the comparison)

2 Analogy – coincidence of feature values 3



Analogies are based upon coincidences of feature values (Holl / Auerchs, Analogisches Denken, 2004, Fig. 2)

3 Analogical thinking 1

3.1 Type construction – induction 1

Type (some sort of a model):

- constituted by equal / common essential features
- found via induction from similar objects of cognition
- a verbal description (umbrella term) can be constructed comprising just the analogous objects of cognition belonging to this type
- different or equal accidental features (e.g. size, number of employees of an organization etc.)

Example:

Customer and supplier (business partners) with

- essential features: name, address, contact person, turnover etc. (short for formal Boolean features (name-yes-no, yes) etc.)
- accidental features: receiver or sender of orders

Type construction is done in every natural language where the essential features often remain implicit.

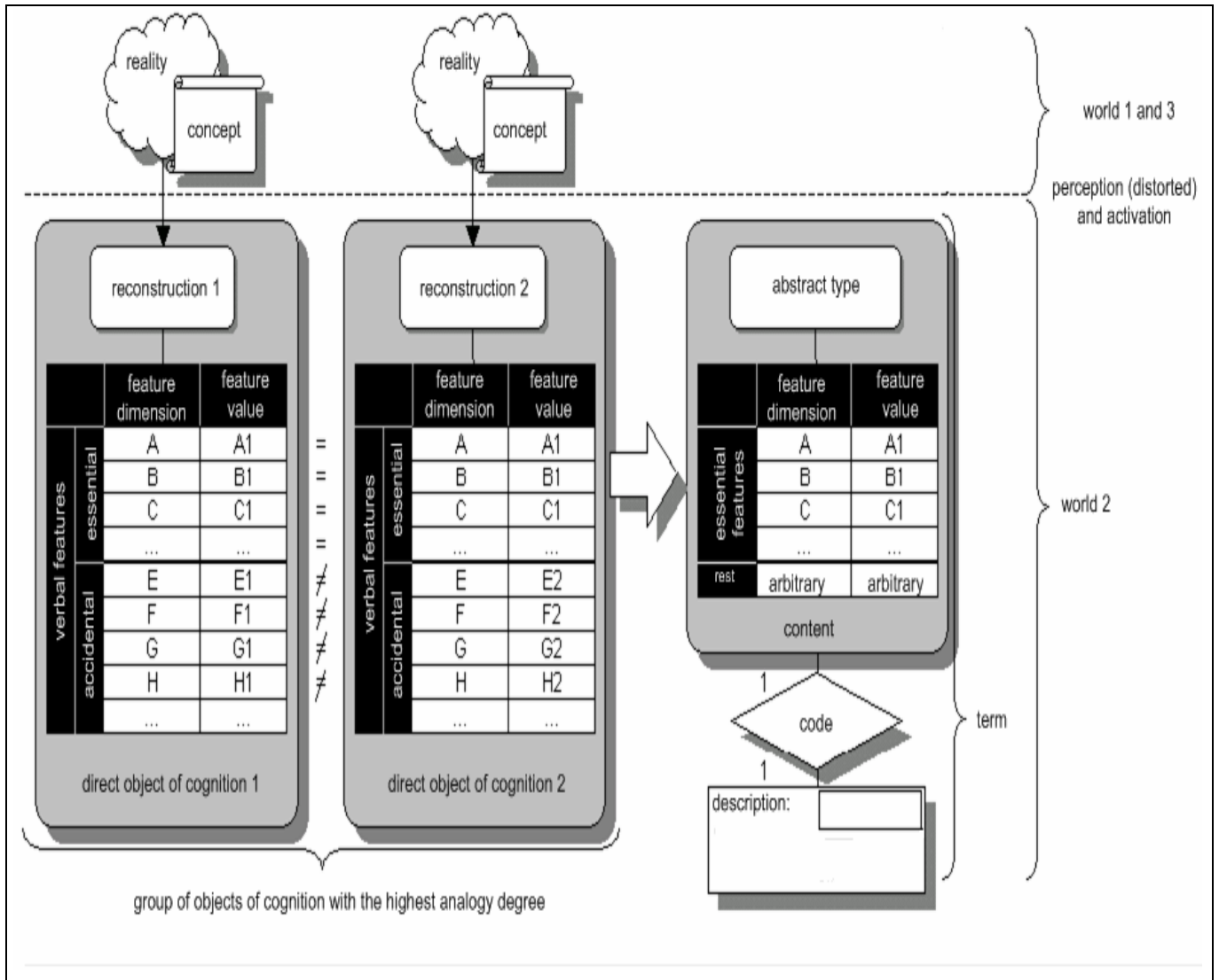
It can be formalized to serve scientific purposes.

Up until now, we distinguish between two kinds of features:

- essential features: common / equal (within a type),
distinctive (towards other types)
- accidental features: common or not common
non-distinctive

3 Analogical thinking 2

3.1 Type construction – induction 2



**Induction step due to postulated analogy
(Holl / Auerochs, Analogisches Denken, 2004, Fig. 3)**

3 Analogical thinking 3

3.1 Type construction – induction 3

An object of cognition can be assigned to different essential features, that is, to different types, depending on the compared object of cognition.

Analogy is always relative to a given set of essential features.

Example:

**Customer 1 – customer 2: customers with
more than 10,000 \$ turnover a year**

**Customer 1 – customer 3: customers with
A-rating**

Customer 1 – customer 4: regular customers

Weak analogy: “few” essential features

Strong analogy: “many” essential features

**“An analogy can be more or less detailed and
hence more or less informative.”**

(Konrad Lorenz, Analogy as a source of knowledge, 1974, 186)

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3.2 Levels of analogy

Analogy can be defined between objects of cognition on various levels of cognition/existence, between

- 1 objects of cognition of World 1**
- 2 types, (parts of) models (World 3 objects of cognition)**
- 3 objects of cognition of World 1 and types (World 3)**

A type is also an object of cognition!

Examples (case 1):

Socrates, Aristotle;

this swan, that swan

customer 1, customer 2

Example (case 2):

philosopher, human;

ostrich, swan, bird

customers, suppliers

Examples (case 3):

Socrates, humans;

this swan, swans

customer 1, customers

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3.3 Reasoning – deduction 1

1 Classification using essential features

2 Transfer using a pars-pro-toto strategy

Example (case 3) with true conclusion:

modus ponens (a sort of a syllogism = logical conclusion)

Humans are mortal.

common accidental (non-distinctive) feature of a type

Classification:

Socrates is a human.

coincidence object of cognition - type

in essential features (or key features, see 4)

Transfer:

Socrates is mortal.

common accidental feature of an object of cognition

(or essential feature if one starts with key features)

Example (case 3) with false conclusion:

Every swan is white.

This bird is a swan.

This bird is white.

Example (case 2) with false conclusion:

A swan can fly.

Ostrich and swan are analogous (are birds).

An ostrich can fly.

Correctness of assumptions of analogy:

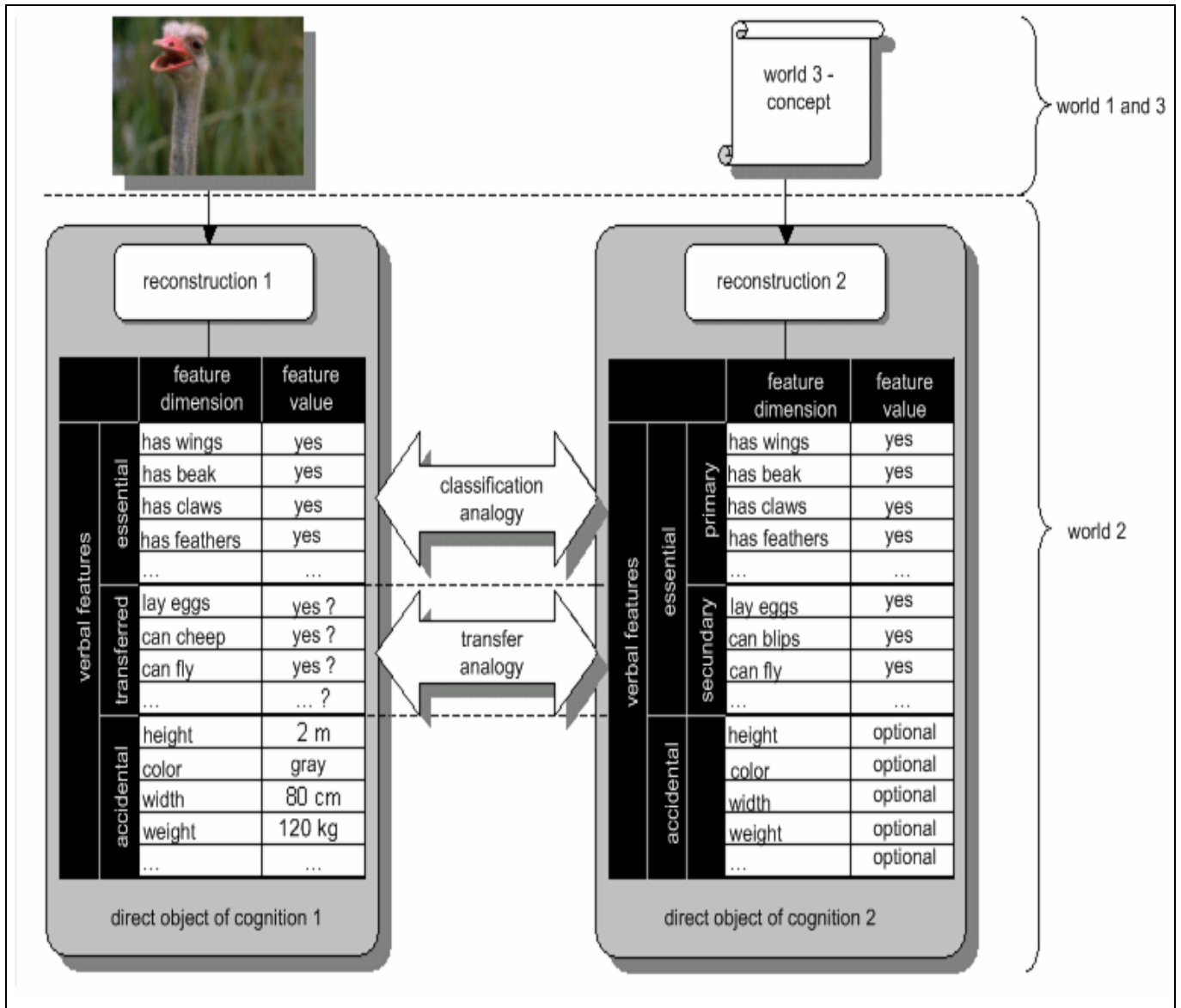
– ⇔ adequacy of selected essential features (or key features)

– cannot be proved.

Risk: This kind of thinking can be a cognitive trap!

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3.3 Reasoning – deduction 2



**Deductive conclusion with the help of analogy
(Holl / Auerochs, Analogisches Denken, 2004, Fig. 4)**

- Up until now, we distinguish between three kinds of features:**
- essential features (classification)
 - common accidental features (transfer)
 - different accidental features

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3.4 Relation between analogy and induction / deduction

Induction

(due to cognitive dilemma 1)

Starting from some similar / analogous objects of cognition of the same type,
that is objects of cognition with the same essential features,
a theory / model of a common accidental feature is derived.
This is a creative, heuristic (not logical) procedure!

Deduction

Situation:

There is a theory about a common accidental feature of a type.

Classification: The type and some other object of cognition coincide in their essential features.

Transfer – analogical assumption – (logical) conclusion:

Type and object of cognition are analogous,
that is, they coincide in all their essential features,
therefore, the theory applies for the object of cognition.
(analogical transfer of common accidental features)

Or even in a weaker form (see 4):

Classification: The type and some other object of cognition coincide in key features.

Transfer – analogical assumption – (logical) conclusion:

Type and object of cognition are analogous,
that is, they coincide in all their key features,
therefore, the theory applies for the object of cognition.
(analogical transfer of common accidental features
and secondary essential features)

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3.5 Popper's fallibilism 1

Verification / falsification (Karl Popper)

**As we do not know all the objects of cognition of a given type, inductively derived theories cannot be proved;
cf. *every swan is white, every bird can fly***

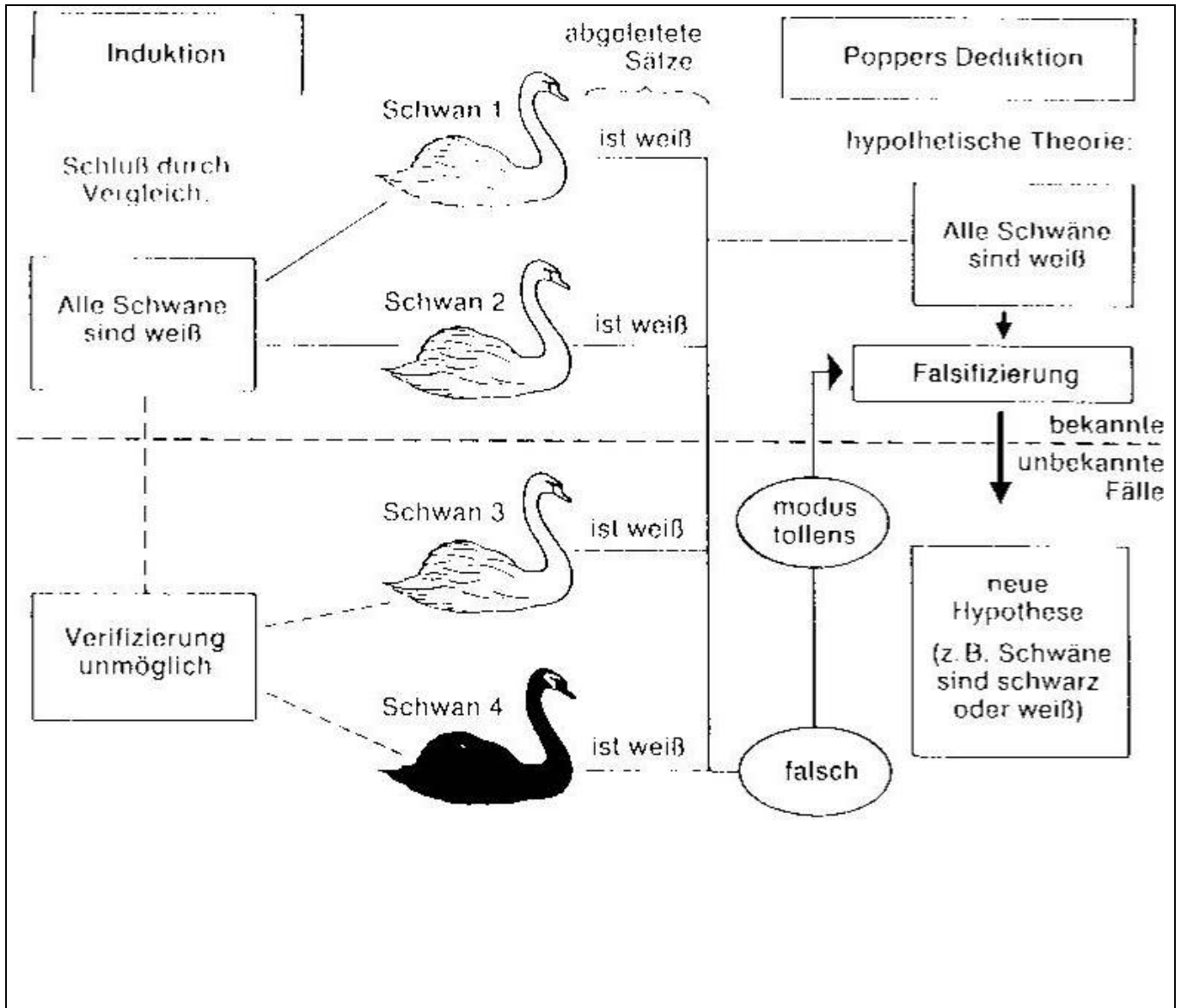
**That is – as we already know –
the correctness of assumptions of analogy cannot be proved
and
the correctness of logical deductions
starting from an inductively derived (only falsifiable) theory
cannot be proved.**

The results cannot be more true than the pre-conditions.

Deduction works correctly only with well-defined mathematical objects.

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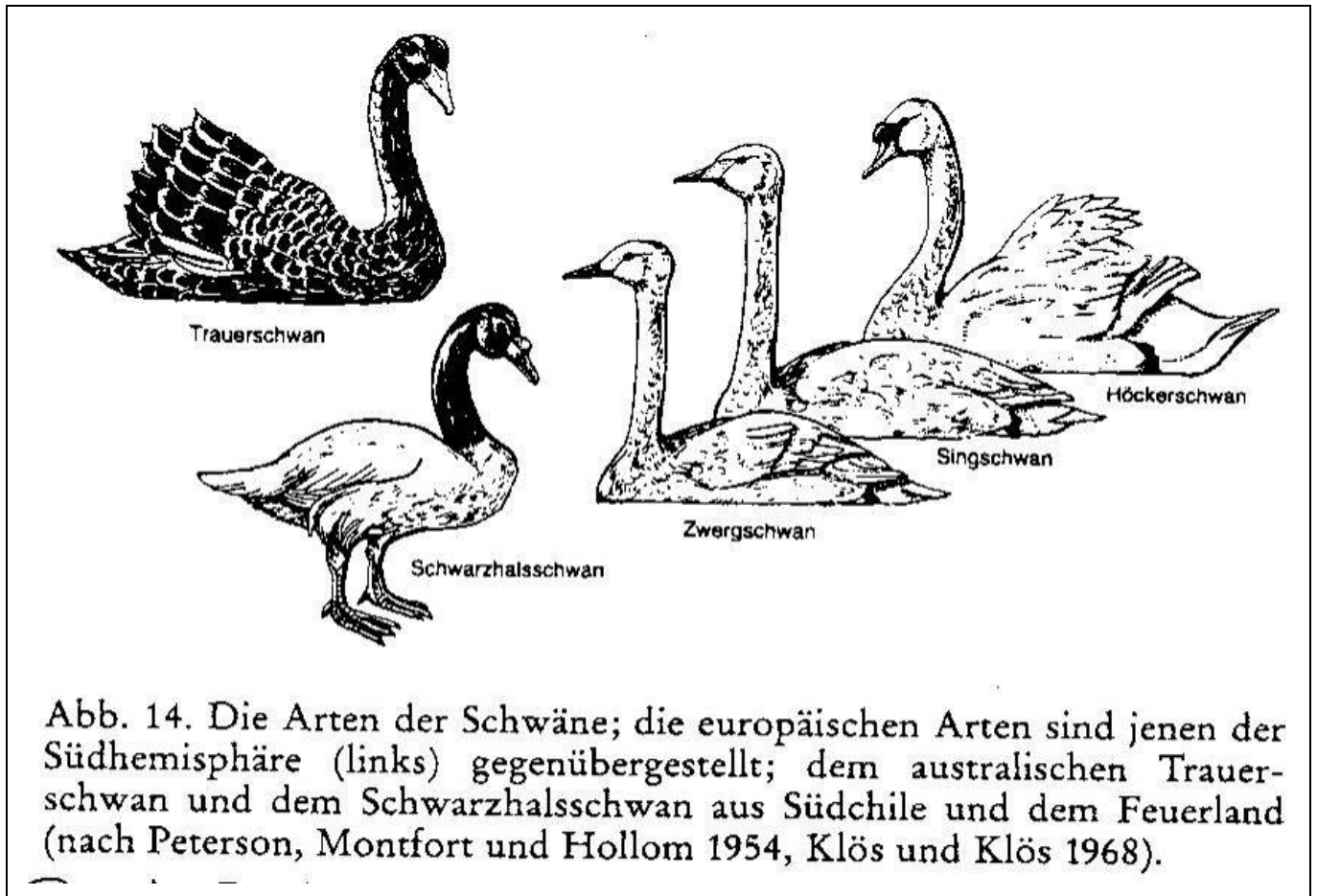
3.5 Popper's fallibilism 2



**Can swans be black?
(dtv-Atlas Philosophie, ***, 228)**

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3.5 Popper's fallibilism 3



**The genus “swan”
(Riedl, Biology of knowledge, 1984, 83)**

4 Key feature based analogical thinking 1

Cognitive dilemma 2

(Neolithic) Humans need information to master these situations in the most adequate possible way, but every object of cognition has numerous features, among them not easily observable ones and even hidden ones.

The complete observation of all the essential features of an object of cognition is impossible,

it would take too much time or even destroy the object, but quick reactions are necessary for survival.

cf. lion in the bush, roars, but is not visible

=> the cognitive necessity of partial comparisons based upon only few features ("key features")

The cognitive strategy of analogical thinking is originally a heuristic cognitive **pars-pro-toto** (part instead of total) **strategy** based upon so-called **key features** (Konrad Lorenz, Die angeborenen Formen möglicher Erfahrung, 1943, 240: key stimuli, pars-pro-toto reactions)

Key features (directly perceptible, e.g. optical):

– considered as important in the sense of the theory of gestalt
Konrad Lorenz 1959:

“Gestalt perception as source of scientific knowledge.”

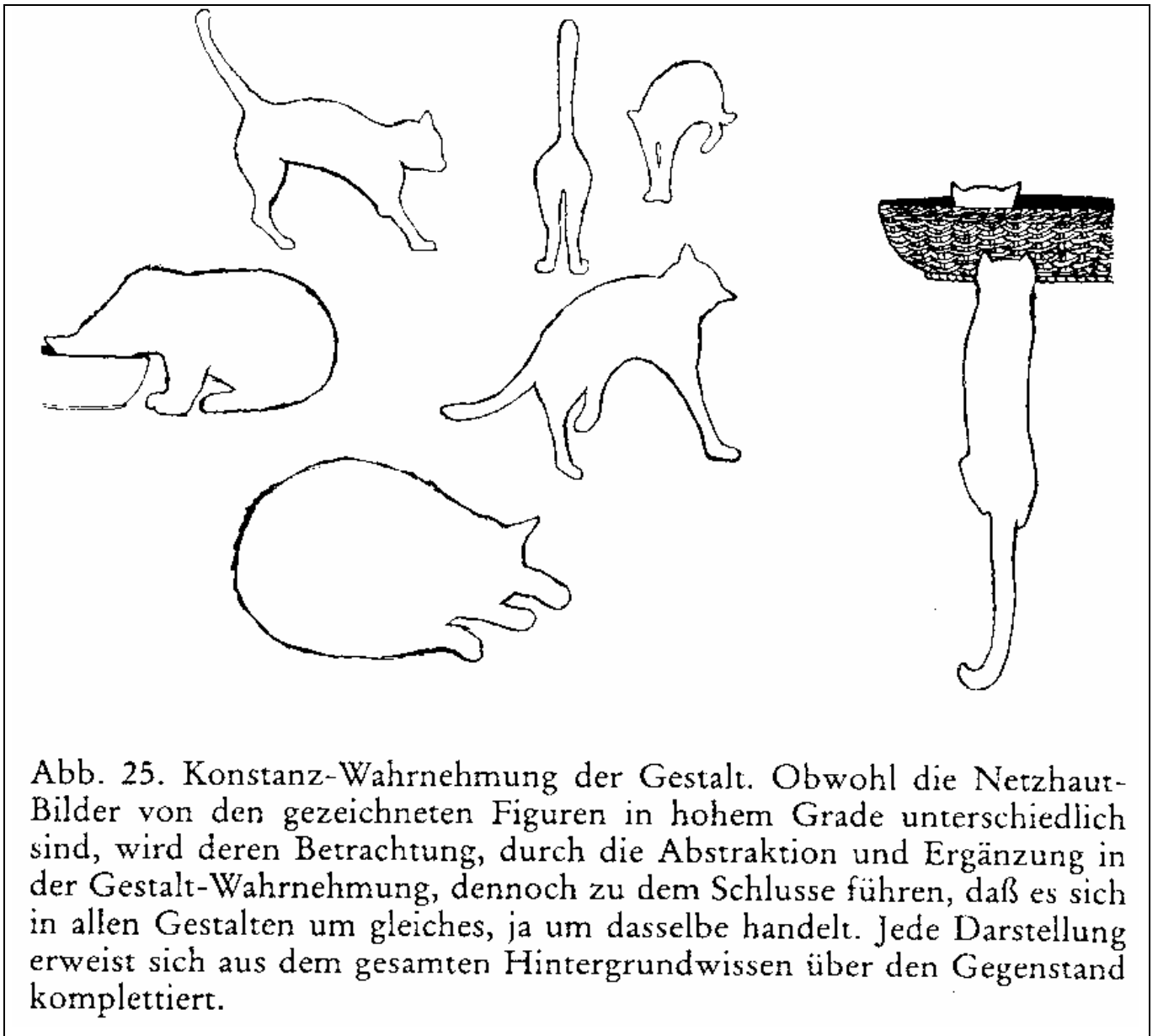
– (un)consciously, heuristically defined by observer/scientist
– not type-immanent, depending on object and observation

Example:

Customers and suppliers are companies connected with our own company by business transactions (data, goods, money)

4 Key feature based analogical thinking 2

Highly significant essential features can serve as key features.



**One animal or different animals?
(Riedl, Biology of knowledge, 1984, 167)**

4 Key feature based analogical thinking 3

At last, we distinguish between **four kinds of features**:

- primary essential features (suitable as key features)
- secondary essential features (not suitable as key features)
- common accidental features (transfer)
- different accidental features

Example: human

Primary essential features (suitable as key features)

- shape of the body
- shape of the face
- movement on two legs
- ability to speak

Secondary essential features (not suitable as key features)

- cortex of the brain

Common accidental features

- mortality

Different accidental features

- color of hair
- color of skin
- height
- sex

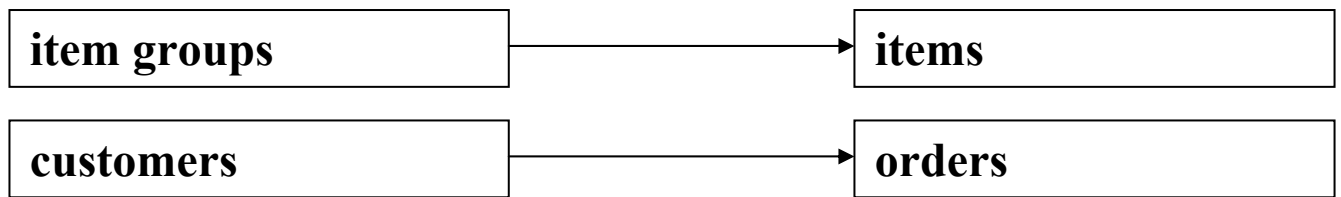
Essential features are common /equal and distinctive.

Accidental features are common or not and non-distinctive.

Secondary essential features and common accidental features can be used for analogical transfer.

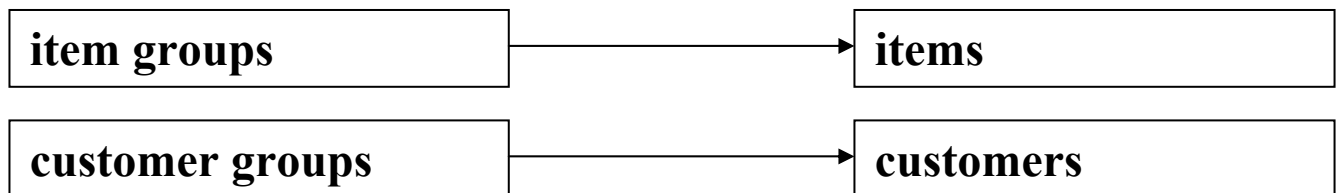
5.1 Data models: What degrees of analogy occur?

1 mere syntactic

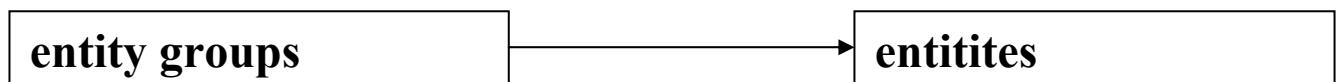


analogy: one-to-many relationship

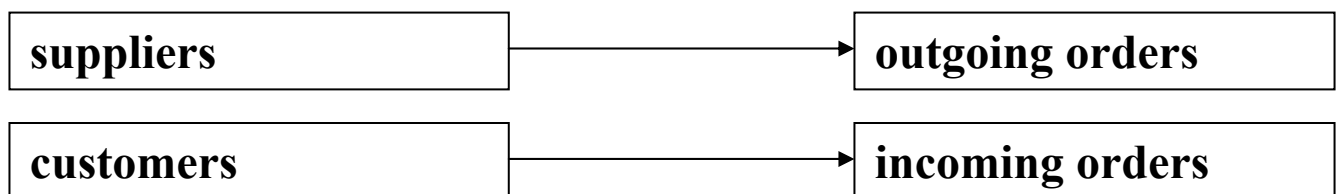
2 low degree, weak semantic



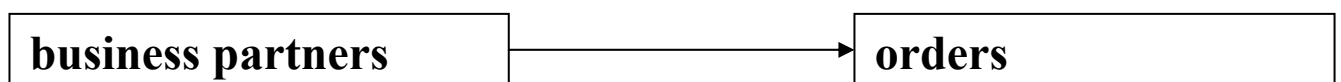
umbrella terms:



3 high degree, strong semantic



umbrella terms:



5.1 Data models: generic models; reference models

Two data models are analogous iff

- (1) they are **syntactically equal**, that is the structures of entity types and relationships are equal, the mere diagrams without text coincide
- (2) they are **semantically analogous in the same degree**, that is syntactically corresponding entity types are analogous in the same degree, that is an umbrella term can be constructed for each pair of corresponding entity types

Example

creditor	debtor	umbrella terms generic model
supplier groups ↓ suppliers ↓ outgoing orders ↓ order lines ↑ raw materials ↑ material groups	customer groups ↓ customers ↓ incoming orders ↓ order lines ↑ products ↑ product groups	business partner gr. ↓ business partners ↓ orders/contracts ↓ order lines ↑ items ↑ item groups

→ one-to-many relationship

5.1 Data models: What about partial analogies?

Complete model analogies are rare, that is syntactic equality is often not complete.

Example 1:

Number of order lines

orders with only one or with more order lines

customers library users	→	orders -	→	order lines borrow transactions	←	products books
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Example 2:

Individual identifiability of items

individually identifiable items (library books, cars) or
not individually identifiable items

borrow transactions order lines	←	books (copies) -	←	books (titles) products
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5.2 Main functional areas of a company

Company management

Information management

Financial management, investments

Personnel management = human resources management

Accounting (ledger, accounts receivable, accounts payable)

Marketing, distribution, sales, order management

Materials management, inventory, purchasing, procurement

Production

Quality assurance/management

Product development, research and development

Customer support/service

Decomposition into smaller functional areas

which can be assigned to

employees (employee groups) in a matrix

6 References

pdf-files of my own publications: see my homepage.

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